



Monitoring and review policy

Document Control Table					
Document Title:		Monitoring and Review policy			
Written/Maintained by (Team name/Department):		Academic Quality and Standards / Learning and Teaching Academy			
Version Number:		Version 4			
Document Status:		Live			
Date Approved:		15 July 2022			
Approved By:		Senate			
Effective Date:		1 st August 2024			
Date of Next Review:		August 2025			
Superseded Version:		Version 3			
Document History					
Version	Date		Author	Notes on Revisions	
V1	11/11/2020)	Martine Woodward	New overarching policy established as part of the analysis of QER documentation.	
V2	15/07/2022		Martine Woodward	Annual routine updates in addition to corrections or clarifications (Senate Minute 979).	
V3	03/07/2023		Martine Woodward	Annual routine updates including the addition of education partnership policy that replaces collaborative provision, study abroad, and placement learning policies (ASQC, Minute 1478).	
V4	01/08/2024		Lloyd Hole / Michael Reade	 Update to 'Scope and Exclusion' to reflect the new 2024 UK Quality Code. Updated section 7 following review of External Examiners (ASQC Minute 1532.4) 	

CONTENTS

Page

Table of Contents

Scope and Exclusions	4
Section 1: Key Principles	8
Section 2: Annual Review and Enhancement	9
Section 3: The Survey Management Framework	11
Section 4: Revalidation	13
Section 5: Programmes with external partners	14
Section 6: Student involvement in monitoring and review	16
Section 7: External Reference Points	17

Scope and Exclusions

From 1st August 2022, this policy provides an overview of the monitoring and review processes for all credit bearing modules/programmes leading to a Cardiff University award (including collaborative provision, study abroad and placement modules/programmes). It allows us to examine what is working well and what needs to be improved.

Monitoring and review are a key component of the University's mechanisms for managing quality and standards and confirms how we continue to meet our regulatory requirements set out in expectations and practices set out in the UK Quality Code for Higher Education and the European Standards and Guidelines (ESG) for internal quality assurance.

This policy outlines how our monitoring and review processes are interconnected avoiding any unnecessary duplication of work. Our processes draw upon data available through the survey management framework, module evaluation and outcomes, external examiner reports as well as the views of professional or regulatory accrediting bodies to enable discussions at the appropriate time in the academic cycle so that prompt action can be taken at a point when it will have the most impact.

Exclusions

Non-credit bearing modules/programmes which do not lead to a Cardiff University award

The University offers a variety of non-credit-bearing modules/programmes that do not lead to a Cardiff University award. It is expected that the monitoring and review of all non-credit-bearing provision will follow the principles set out in this Policy. Some non-credit-bearing programmes are accredited by external professional bodies and as such may also be subject to their policies and practices with regard to quality assurance.

Institutional oversight

This Policy has been endorsed by the Academic Standards and Quality Committee (ASQC) in May 2022 and approved by Senate in June 2022. It will be kept under regular review to ensure it continues both to support internal processes that function efficiently and effectively and to fully meet the expectations and practices set out in the <u>UK Quality Code for Higher Education</u> and section 1.5 and 1.9 of the European Standards and Guidelines (ESG) for internal quality assurance.

Our monitoring and review processes have been mapped against the UK Quality Code expectations and core and common practices alongside the supporting advice and guidance on <u>Course Design and Development</u>, <u>Partnerships</u>, <u>Monitoring and Evaluation</u>, <u>Assessment</u>, <u>Enabling Student Achievement</u>, <u>External Expertise</u>, <u>Student Engagement</u> and <u>Work Based Learning</u> as appropriate. In addition, our processes have been mapped against standard 1.9 of the European Standards and Guidelines (ESG) for internal quality assurance with specific relation to the on-going monitoring and periodic review of programmes.

UK Quality Code for Higher Education

Sector-Agree Principles

Principle 1: Taking a strategic approach to managing quality and standards

Providers demonstrate they have a strategic approach to securing academic standards and assuring and enhancing quality that is embedded across the organisation.

Principle 2: Engaging students as partners

Providers take deliberate steps to engage students as active partners in assuring and enhancing the quality of the student learning experience. Engagement happens individually and collectively to influence all levels of study and decision making. Enhancements identified through student engagement activities are implemented, where appropriate, and communicated to staff and students.

Principle 3: Resourcing delivery of a high-quality learning experience

Providers plan, secure and maintain resources relating to learning, technology, facilities and staffing to enable the delivery and enhancement of an accessible, innovative and high-quality learning experience for students that aligns with the provider's strategy and the composition of the student body.

Principle 4: Using data to inform and evaluate quality

Providers collect, analyse and utilise qualitative and quantitative data at provider, departmental, programme and module levels. These analyses inform decision-making with the aim of enhancing practices and processes relating to teaching, learning and the wider student experience.

Principle 5: Monitoring, evaluating and enhancing provision

Providers regularly monitor and review their provision to secure academic standards and enhance quality. Deliberate steps are taken to engage and involve students, staff and external expertise in monitoring and evaluation activity. The outcomes and impact of these activities are considered at provider level to drive reflection and enhancement across the provider.

Principle 6: Engaging in external review and accreditation

Providers engage with external reviews to give assurance about the effectiveness of their approach to managing quality and standards. External reviews offer insights about the comparability of providers' approaches and generate outcomes that providers can use to enhance their policies and practices. Reviews may be commissioned by providers, form part of a national quality framework or linked to professional recognition and actively include staff, students and peers. They can be undertaken by representative organisations, agencies or professional, statutory and regulatory bodies (PSRBs) with recognised sector expertise according to the provision being reviewed.

Principle 7: Designing, developing, approving and modifying programmes

Providers design, develop, approve and modify programmes and modules to ensure the quality of provision and the academic standards of awards are consistent with the relevant Qualifications Framework. Providers ensure their provision and level of qualifications are comparable to those offered across the UK and, where applicable, The Framework of Qualifications for The European Higher Education Area.

Principle 8: Operating partnerships with other organisations

Providers and their partners agree proportionate arrangements for effective governance to secure the academic standards and enhance the quality of programmes and modules that are delivered in partnership with others. Organisations involved in partnership arrangements agree and communicate the mutual and specific responsibilities in relation to delivering, monitoring, evaluating, assuring and enhancing the learning experience.

Principle 9: Recruiting, selecting and admitting students

Providers operate recruitment, selection and admissions processes that are transparent, fair and inclusive. Providers maintain and publish accurate, relevant and accessible information about their provision, enabling students to make informed choices about their studies and future aspirations.

Principle 10: Supporting students to achieve their potential

Providers facilitate a framework of support for students that enables them to have a high-quality learning experience and achieve their potential as they progress in their studies. The support structure scaffolds the academic, personal and professional learning journey, enabling students to recognise and articulate their progress and achievements.

Principle 11: Teaching, learning and assessment

Providers facilitate a collaborative and inclusive approach that enables students to have a high-quality learning experience and to progress through their studies. All students are supported to develop and demonstrate academic and professional skills and competencies. Assessment employs a variety of methods, embodying the values of academic integrity, producing outcomes that are comparable across the UK and recognised globally.

Principle 12: Operating concerns, complaints and appeals processes

Providers operate processes for complaints and appeals that are robust, fair, transparent and accessible, and clearly articulated to staff and students. Policies and processes for concerns, complaints and appeals are regularly reviewed and the outcomes are used to support the enhancement of provision and the student experience.

Section 1: Key principles

The monitoring and review processes outlined in this policy are designed in relation to a guiding principle of subsidiarity, which supports the efficient processing of University business whilst ensuring appropriate rigour and scrutiny.

We are committed to the regular monitoring of our modules and programmes in order to:

- maintain academic standards and continue to meet our regulatory requirements set out in expectations and practices set out in the UK Quality Code for Higher Education and the European Standards and Guidelines (ESG) for internal quality assurance.
- ensure there is continued alignment with PSRB requirements (where relevant)
- facilitate continuous enhancement of provision to reflect developments in the sector, institution, and discipline.

We recognise that the process of monitoring and enhancement of modules and programmes is iterative and happens through a range of informal and formal mechanisms. Monitoring and review provides Colleges and Schools with a defined opportunity to take a holistic view of both the module/programme(s) and the environment in which learning and teaching occurs, drawing together evidence and observations from a range of internal and external sources, in order to identify actions to be taken and report on progress being made as required.

Monitoring and review is an academic process underpinned by peer review and informed student involvement. The monitoring of modules and programmes is risk-focused and aligned with the University's Education Sub-Strategy.

The Academic Standards and Quality Committee (ASQC) is responsible for monitoring the core indicators of quality and standards across the institution reporting annually to Senate and Council on performance through the Annual Quality Report.

Section 2: Annual Review and Enhancement

The annual review and enhancement (ARE) process provides each School, College, and the University the opportunity to pause and reflect on our education provision - what has worked well and what changes need to be put in place?

Co-ordinated at College level, the process is developed around a portfolio of evidence related to baseline regulatory requirements and institutional enhancement activities. Our revised approach is based on the following principles:

Evidence-based

The process uses a range of data that underpins each area of focus, allowing for both a local and strategic approach to review and development. Schools are able to discuss the data at the time it becomes available giving the opportunity to make recommendations and actions at a point when it will have the most impact.

Proportionate

The process takes account of the differences in size and shape of each School - it is not a 'one size fits all' approach. It's important that all Schools reflect on all data, but action plans will only be required where the data identifies the outcomes are borderline or below benchmark.

Timely

Rather than producing one School ARE report each year, the process is designed to enable discussions at the time the data becomes available. This avoids any duplication of effort, and the outcomes of the discussions can be implemented without having to wait until the end of the academic cycle.

Connected

Discussions that take place through the Survey Management and Module Enhancement Framework have been integrated into the ARE process thus avoiding repetition and allowing for a strategic focus. This provides a consistent institutionwide approach to action-planning and monitoring which will be captured through the completion of one single School Student Experience Enhancement Plan (SEEP)/action log.

Areas of focus under review

The areas of focus are reviewed each year by the Academic Standards and Quality Committee to ensure they remain fit for purpose and there are clear links to external regulatory requirements and institutional enhancement activity.

Action Planning

Schools are encouraged to take a collaborative approach when developing their Student Experience Enhancement Plan or action log allowing for a shared responsibility for all actions. It is designed to be a live, working document with the focus on developing a limited number of SMART actions that each School can confidently carry out. It should focus on how any intervention strategies will be reviewed and impact assessed with specific timelines identified.

Institutional oversight

At its final meeting each year, the Academic Standards and Quality Committee receive College ARE reports that provide an overview of discussions with Schools including assurance that where Schools have been identified as 'at risk' for falling below benchmark in multiple areas of focus, action plans specifically address areas for improvement along with timescales for evaluation.

In addition, each College provides an overview of the implementation of the process, reporting on areas of strength and areas that require further development in the <u>Annual Quality Report</u> that is submitted to Senate and Council.

Section 3: The Survey Management Framework

The Survey Management Framework provides improved assurance around the management and actions from survey results, as well as a framework to celebrate and share the excellent practice that is evident. This approach is characterised by:

- timely release of data and a focus on sector/benchmark performance.
- structured discussions with Schools to focus on excellent performance; and areas that may need improvement and support.
- a consistent institution-wide approach to action-planning and monitoring.

The Student Voice

The Survey Management Framework uses a range of student voice data, including NSS, PTES and PRES results to hold discussions with each College and each School. Each School prepares a Student Experience Enhancement Plans (SEEPs) reflecting on the results and any ensuing actions. These plans provide us with assurance that the student experience is being managed and improved. In addition, each of the three Colleges provide a reflection on those questions that perform beneath benchmark.

Module Enhancement

Module Enhancement allows staff to gather feedback from students at a modular level. Engaging our students and taking time to gather and respond to feedback is a crucial aspect of the Education and Students sub-strategy and one of the ways in which we can demonstrate that we are acting on student feedback. By listening to and working in partnership with our students, we can actively improve the student experience.

The outcomes of discussions on Student Voice and Module Enhancement data are facilitated through the ARE process to allow for more systematic monitoring of action being taken in response to module and survey feedback from students. The analysis of quantitative and qualitative data identifies potential areas for actions and highlight good practice and ensures that agreed actions are tracked and the impact of actions taken are assessed in subsequent review periods in a continuous enhancement cycle.

Progress Monitoring of Research Students

Our Policy and Procedure on the Monitoring of Research Students is studentcentred, purpose-driven and complements the ongoing monitoring that is part of regular supervision. It comprises a system of regular reporting, review and feedback, built around the student's Research Plan, and is mandatory for all students registered for research degrees (with the exception of PhD by Published Works and programmes that are highly structured and include substantial taught elements and built-in schedules of assessment, such as MRes, DClinPsy, DEdPsy) including fulltime, part-time and staff candidates. The Procedure includes an Initial Review (undertaken in the first year only), Annual Review and Interim Review (undertaken mid-way between the Annual Reviews). The monitoring events provide an opportunity for the student and their supervisor(s) to reflect on progress during the reporting period, re-evaluate training needs, update the Research Plan, and to raise concerns about the academic or practical arrangements to support the project. It allows the student and their School to be confident that the student is continuing to progress at a satisfactory rate and that the academic and practical arrangements supporting their programme remain adequate.

If progress is considered unsatisfactory, or if a student fails to comply with the requirements of the Procedure, the Director of Postgraduate Research Studies will meet with them to explore the concerns and inform an appropriate course of action. This gives the student the opportunity to demonstrate that they can improve their performance against a set of objectives sufficiently well to remain registered on the programme.

Institutional oversight

The monitoring and review of modules and programmes including our postgraduate research programmes through a new revalidation process and an integrated Survey Management Framework and Module Evaluation Framework provides a robust and evidenced based mechanism for Schools to address any issues and to plan enhancements to the student experience.

This interconnected approach primarily through the Annual Review and Enhancement process, ensures that School action plans are monitored at an institutional level and remain in line with the requirements of the Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG) Part 1 (para 1.9) and the specific expectations for standards and quality outlined in the UK Quality Code.

Section 4: Revalidation of programmes

Revalidation of programmes within a defined schedule of activity will provide Schools with the opportunity to ensure their portfolio of programmes continued to be strategically and academically fit for purpose based on the following principles:

- A thorough review of each Schools portfolio ensuring that there is strategic alignment with University priorities.
- The purpose and aims of the programmes remain relevant and aligned with subject benchmark statements.
- The content and learning outcomes remain appropriate and to consider the cumulative effect of changes, approved by Board of Studies, to programmes made over time.
- Programme structures and programme rules continue to be aligned with University regulations and incorporate the Cardiff University principles of programme structure, design and delivery, and Cardiff graduate attributes, whilst adhering to the guidance on assessment and the digital education strategy.
- Where relevant, programmes meet the requirements of PSRB and are ready for accreditation.
- The programme information, which is published remains up-to-date and accurate, in line with our responsibilities under Consumer Protection Law.

Revalidation has a symbiotic relationship with Annual Review and Enhancement process and the programme approval process when supporting Schools where it has been highlighted that major changes are needed to a programme or where significant recommendations have been made by a Professional, Statutory or Regulatory Body (PSRB).

Through the revalidation process, any programmes needing major changes to structure, design or delivery could be achieved without having to duplicate effort through the parallel programme approval process.

Institutional oversight

As outlined in Section 1, the Academic Standards and Quality Committee will receive College revalidation reports that provide an overview of discussions with Schools including assurance that all programmes continue to be strategically and academically fit for purpose.

In addition, each College provides an overview of the implementation of the process, reporting on areas of strength and areas that require further development in the <u>Annual Quality Report</u> that is submitted to Senate and Council.

Section 5: Programmes with external partners

We continue to work with a wide range of partners, including educational institutions, in the UK and overseas. These collaborations allow our students to gain valuable experience in a work environment or study.

A key consideration when reviewing partnership activity is whether collaboration with a partner poses a risk to the University's academic standards and student experience, and by implication the reputation of the University. The need to protect these is of paramount importance and must be the primary consideration in the evaluation of the benefits of any form of collaboration.

We take a risk-based approach to managing our education partnership arrangements, with established policies, ensuring we remain compliant with the expectations and core and common practices outlined in the UK Quality Code, and the supporting advice and guidance on Course Design and Development, Partnerships, Monitoring and Evaluation, Assessment, Enabling Student Achievement, External Expertise, Student Engagement and Work-Based Learning.

Moderator reports for taught education programmes.

All taught education partnerships have a Moderator appointed by ASQC. The Moderator will normally be a senior academic from a different College with a tenure for the lifetime of the agreement.

The Moderator makes an annual visit to the partner organisation and provides a report for each year of the programme or arrangement. The Moderator acts on behalf of the University and the report is considered by the appropriate Board of Studies/School Board before submission to the Education Partnership Sub-Committee reporting to ASQC. Through the report, each Moderator will provide an analysis of:

- the quality of programmes and standards achieved by students at the partner institution are commensurate with those within the University.
- effectiveness of communications, management and operational arrangements that underpin the provision.
- any additional support needed for the partner institution in implementing and maintaining Cardiff University's quality assurance and enhancement requirements.

Each year, the moderator will produce a report covering the previous academic session and the School is required to provide a response to the report in line with similar processes, such as those for External Examiners. The actions agreed by the School in response to a Moderator's report must be reported through the Annual Review and Enhancement (ARE) process. In addition, our Examining Boards receive external examiner reports to confirm the standard of awards.

Details of all formal taught education partnerships are recorded on our Education Partnership Register, which is published on our public information webpages with each arrangement identifying its associated status, type of collaboration and risk. This is updated annually on receipt of the moderator report.

Institutional oversight of collaborative taught partnerships and programmes

<u>Our education partnership sub-committee</u> has institutional oversight of all education partnership arrangements (including study abroad). This includes scrutiny and, where appropriate, approval of agreements for new and/or existing education provision with partners. The sub-committee ensures there is cyclical review of all partnership provision and associate education governance arrangements outlined in the Academic Regulations and associated policies and procedures.

The Academic Standards and Quality Committee receive College ARE reports in addition to reports from the Programme and Revalidation Sub-Committee on areas of strength and areas that require further development in the <u>Annual Quality Report</u> that is submitted to Senate and Council

Section 6: Student involvement in monitoring and review

We are proud of our level of engagement with our student body, giving students the opportunity to share their opinions and to participate as our partners in our decision-making processes. It is an important element of our academic governance and quality system and fulfils expectations outlined in the UK Quality Code for Higher Education, highlighting that "providers take deliberate steps to engage all students, individually and collectively, as partners in the assurance and enhancement of their educational experience".

Students are established members of our key governance committees, including Council; Senate; ASQC, and its sub-committees. Students also play a key role in our quality assurance processes, being actively involved in ARE, Revalidation, and the Programme Approval and Revalidation Sub-Committee.

The student academic representative system is mature and embedded and ensures that students are also able to provide input at School level, via Student-Staff Panels. Student academic representatives are trained and supported by the Students' Union.

The active contribution made by our students to the enhancement of learning and teaching and our academic quality system ensures that it is informed by and reflects the student perspective. We value the contributions made by our students which supports us to develop and deliver innovative and high-quality programmes.

Section 7: External Reference Points

External Examiners

<u>External examining</u> provides a key role in maintaining our academic standards and are an essential regulatory requirement when providing externality as part of our monitoring and review processes.

Those appointed as external examiners are experts in their field, drawn from higher education, industry, or professional bodies and provide valuable independent oversight and advice. They are also able to offer an informed view of how our standards compare with the same or similar awards at other universities. The primary way in which external examiners provide assurance of the quality and standards of our taught and research provision is via the submission of written reports.

External Examiners for Taught Programmes

External Examiner Requirements

Each Examining Board which considers modules or units of study contributing towards the final award must have <u>at least one external examiner appointed to it</u>. The number of external examiners appointed is determined by the nature and size of the programme and subject to approval by the Head of Quality and Standards on behalf of Academic Standards and Quality Committee.

The responsibility for ensuring each programme has appropriately appointed external examiners will rest with the relevant Board of Studies as part of their role in the management of programmes, as set out in the <u>Academic Management</u> <u>Regulations</u>. Responsibility for submitting nominations may be delegated to relevant school staff members on behalf of the Boards of Studies.

The Role of Taught External Examiners

External examiners are full and equal members of Examining Boards and provide an important contribution to the Examining Board's responsibility to monitor the quality and standards of awards and to make recommendations relating to the enhancement of quality and standards. While external examiners do not have a right of veto on Board decisions, Examining Boards should pay careful attention to any recommendations made by them.

A key aspect of this role is the assurance of standards and processes, including analysis of data and reporting. The external examiners' role is to ensure that assessment processes are valid, reliable, and explicit. They are expected to provide informative comment and recommendations on:

- The degree awarding body's standards and student performance in relation to those standards.
- The consistent and fair application of policies and procedures ensuring the integrity and rigour of academic practices.
- Good practice and possible enhancements.

Specific duties of external examiners, as well as expectations for engagement and support are set out in the External Examiner Procedure (Taught Programmes).

Review of Assessment Marking and Moderation

Schools are required to put in procedures to ensure to ensure reliable marking and moderation of assessments, including appropriate review by external examiners, in line with the University's <u>Marking and Moderation Policy</u>.

Annual Reports

External examiners are required to submit an External Examiner's Report to the University on an annual basis. It is the normal expectation that this be submitted following the main awarding Examining Board for a programme.

An institutional response will be provided to all External Examiners by the Head of Quality and Academic Standards on behalf of the Vice-Chancellor, addressing any issues raised. External Examiners reports are discussed through each School Board of Studies in addition to a more holistic review through the Annual Review and Monitoring process. The Head of Quality and Academic Standards will report annually to the University Academic Standards and Quality Committee (ASQC) on:

- The operation of procedures for the treatment of external examiner reports.
- The compliance of Schools with the requirements of these procedures.
- Institutional themes arising from issues of concern and noteworthy practice identified in external examiner reports.
- The processes for receiving and responding to external examiner reports is set out in the External Examiner Procedure (Taught Programmes).

External Examiners for Research Degrees

In the case of research degrees, external examiners are appointed to provide an impartial and independent assessment of theses submitted for examination, and to comment on the comparability of the quality and standards of the University's research degree programme in relation to other UK providers, with whom the examiner should normally have experience. External Examiners are also asked to comment on areas of good practice and make recommendations for enhancement. The reports are reviewed by a dedicated postgraduate research team in the Education Governance, and any notable comments or apparent trends are reported to the relevant College Postgraduate Dean.

Accreditation

We have a range of taught and research degrees that are accredited by external bodies and as a consequence we are required to evidence that our programmes meet the accrediting body's standards and criteria to ensure that the graduating students are of the appropriate competency to go on in their chosen profession.

Accreditation has a dual focus; one to assure the academic standards and alignment with the appropriate benchmark standards and qualifications framework and the other to ensure all professional standards are met. For many accredited programmes, a review of the programme is completed on a cyclical basis which ensures that the programme remains fit for purpose and meets the needs of the academic and professional body requirements. The use of additional external expertise compliments our robust programme development process to ensure assessment and classification processes that are reliable, fair and transparent. This is also addressed through our External Examiner Reports with specific reference to accrediting body standards.

All programmes that receive accreditation through a professional statutory or regulatory body have a clear schedule for review and are listed on our <u>public</u> <u>information website</u>.

Institutional oversight

The review and monitoring of all External Examiner and accreditation reports are undertaken by the Board of Studies. Any issues and areas of good practice are highlighted in the ARE process particularly in relation to degree outcomes and the academic standards of our modules/programmes.

The use of external reference points in our multi-layered, interconnected approach to monitoring and review lead to the continuous improvement of our programmes that achieve the objectives set for them and respond to the needs of students.

Action plans developed through the Annual Review and Enhancement process provide the School, College, and University with a comprehensive overview of the strengths and areas for improvement in each School and these are used as focus points for structured development.